

## AI gets the headlines. Supply chains run the world.

Source: The Official Board analysis of 1,998 Forbes Global 2000 companies as of May 28, 2026. Percentages are rounded to whole numbers.

### Top Organizational Models - Global

Rank	Organizational Model	Companies	% of Forbes 2000	Example Companies
1	Logistics Networks	395	20%	Amazon, Walmart, Fedex
2	Business Lines	384	19%	JPMorgan Chase, HSBC, Bank of America
3	Integrated Energy	212	11%	Shell, ExxonMobil, TotalEnergies
4	Global Brands	147	7%	P&G, Unilever, L'Oréal
5	Investment Platforms	122	6%	Brookfield, Morgan Stanley, UBS
6	Engineering Programs	98	5%	ASML, Dassault Aviation, China Railway
7	Global Business Lines	73	4%	Meta Platforms, Sony, Mastercard
8	Financial Platforms	65	3%	State Bank of India, National Australia Bank, Fiserv
9	Service Platforms	63	3%	IBM, ADP, Experian
10	Global Practices	62	3%	SAP, Deutsche Telekom, Comcast
<b>Top 10</b>		<b>1621</b>	<b>81%</b>	<b>10 organizational models explain 81% of Forbes Global 2000 companies.</b>

## Top Leadership Priorities - Global

Rank	Leadership Priority	Companies	% of Forbes 2000	Example Companies
1	Tightening Controls	644	32%	Toyota Motor, FedEx, JPMorgan Chase
2	Commercial Execution	366	18%	Walmart, Meta Platforms, SAP
3	Production	251	13%	Siemens, BP, Samsung Electronics
4	Digital Execution	229	11%	Microsoft, Nvidia, IBM
5	Financial Discipline	197	10%	HSBC, Citigroup, BlackRock
6	Commercial Reach	71	4%	Chevron, Boeing, RTX
7	Risk Controls	71	4%	ICE, Gilead Sciences, Julius Baer
8	Capital Allocation	67	3%	Ameriprise, ConocoPhillips, Digital Realty
9	Execution	55	3%	Johnson & Johnson, Netflix, General Dynamics
10	Industrial Operations	26	1%	Petrobras, Schneider Electric, Air Liquide
<b>Top 10</b>		<b>1977</b>	<b>99%</b>	<b>10 leadership priorities explain 99% of leadership agendas.</b>

## Top Transformation Themes - Global

Rank	Business Transformation	Companies	% of Forbes 2000	Example Companies
1	Supply Chain Integration	718	36%	Apple, Amazon, Toyota Motor
2	Risk Management	544	27%	JPMorgan Chase, Goldman Sachs, Morgan Stanley
3	AI Product Development	175	9%	TSMC, Intel, ASML
4	Multi-Energy Expansion	93	5%	Petrobras, Enel, Equinor
5	Infrastructure Demand	50	3%	National Grid, China Railway, Crown Castle
6	Capital Discipline	49	2%	Itochu, Mizuho Financial, D.R. Horton
7	Data Integration	48	2%	Meta Platforms, Uber, Snowflake
8	Digital Services	44	2%	SAP, Comcast, Nintendo
9	AI Infrastructure	43	2%	Nvidia, AMD, Cisco
10	AI Platforms	42	2%	Microsoft, Adobe, JD.com
<b>Top 10</b>		<b>1806</b>	<b>90%</b>	<b>10 transformation themes explain 90% of observed transformations.</b>

## Top 3 Organizational Patterns by Industry

Percentages show each pattern as a share of companies within that industry. Top 3 rankings reveal the differences hidden by winner-only tables.

Industry	Coordination	Priority	Transformation	Example Companies			
Consumer	Global Brands	(34%)	Commercial Execution	(33%)	Supply Chain Integration	(59%)	P&G, Unilever, Nestlé
	Logistics Networks	(30%)	Tightening Controls	(21%)	AI Product Development	(10%)	
	Supply Chains	(9%)	Digital Execution	(18%)	Risk Management	(6%)	
Finance	Business Lines	(58%)	Tightening Controls	(48%)	Risk Management	(68%)	JPMorgan Chase, HSBC, Goldman Sachs
	Investment Platforms	(13%)	Financial Discipline	(17%)	Supply Chain Integration	(9%)	
	Financial Platforms	(11%)	Commercial Execution	(11%)	AI Product Development	(7%)	
Health Care	Logistics Networks	(22%)	Tightening Controls	(25%)	Supply Chain Integration	(52%)	Johnson & Johnson, Roche, Pfizer
	Platforms	(18%)	Commercial Execution	(24%)	Risk Management	(17%)	
	Supply Chains	(10%)	Digital Execution	(22%)	AI Product Development	(15%)	
Manufacturing	Logistics Networks	(29%)	Tightening Controls	(29%)	Supply Chain Integration	(49%)	Toyota Motor, Siemens, Volkswagen Group
	Integrated Energy	(24%)	Production	(27%)	Multi-Energy Expansion	(11%)	
	Industrial Platforms	(8%)	Digital Execution	(14%)	Risk Management	(8%)	
Service	Integrated Energy	(24%)	Tightening Controls	(26%)	Supply Chain Integration	(41%)	Amazon, Walmart, Accenture
	Logistics Networks	(20%)	Commercial Execution	(23%)	Risk Management	(17%)	
	Global Brands	(14%)	Financial Discipline	(13%)	AI Product Development	(10%)	
Technology	Logistics Networks	(17%)	Commercial Execution	(34%)	Supply Chain Integration	(35%)	Apple, Microsoft, Samsung Electronics
	AI Infrastructure Platforms	(11%)	Digital Execution	(21%)	AI Infrastructure	(13%)	
	Engineering Programs	(11%)	Tightening Controls	(18%)	AI Product Development	(11%)	
Transportation	Logistics Networks	(71%)	Tightening Controls	(33%)	Supply Chain Integration	(55%)	FedEx, UPS, Maersk
	Engineering Programs	(6%)	Commercial Execution	(33%)	Risk Management	(13%)	
	Global Brands	(4%)	Digital Execution	(10%)	Infrastructure Demand	(6%)	

## Top 3 Organizational Patterns by Region

Percentages show each pattern as a share of companies within that region. Top 3 rankings reveal the differences hidden by winner-only tables.

Region	Coordination	Priority	Transformation	Example Companies			
North America	Logistics Networks	(18%)	Commercial Execution	(24%)	Supply Chain Integration	(40%)	Apple, Amazon, JPMorgan Chase
	Business Lines	(15%)	Tightening Controls	(21%)	Risk Management	(23%)	
	Integrated Energy	(11%)	Digital Execution	(20%)	AI Product Development	(10%)	
Europe, Middle-East & Africa	Logistics Networks	(25%)	Tightening Controls	(33%)	Supply Chain Integration	(41%)	Shell, Siemens, SAP
	Business Lines	(23%)	Commercial Execution	(16%)	Risk Management	(29%)	
	Investment Platforms	(8%)	Production	(15%)	AI Product Development	(8%)	
Asia-Pacific	Business Lines	(20%)	Tightening Controls	(43%)	Risk Management	(29%)	Samsung Electronics, Toyota Motor, Mitsubishi
	Logistics Networks	(16%)	Production	(15%)	Supply Chain Integration	(26%)	
	Integrated Energy	(12%)	Commercial Execution	(14%)	AI Product Development	(8%)	
Latin America	Business Lines	(21%)	Tightening Controls	(51%)	Risk Management	(33%)	Petrobras, Vale, America Movil
	Integrated Energy	(19%)	Commercial Execution	(13%)	Supply Chain Integration	(33%)	
	Logistics Networks	(14%)	Production	(13%)	AI Product Development	(11%)	